Date

May 29, 1992

To

U.S. Region Business Committee

Peter S.P. Dimsey

Memorandum

XC: ST Mgt

RECEIVED

JUN 0 1 1992

J.W SAUNDERS

Subject

"Master The Moment" TV Commercials

Copies To Alex W. Hart

At our last meeting, I told you that MasterCard had committed to maintain its advertising schedule and maintain fresh, strong creative under the "Master The Moment" campaign through this year, in spite of the fact that we had announced an agency review. Although we expect to present our selected agency to you at our August meeting, it is pragmatic to predict that we will not have a new, fully tested campaign until the first quarter of 1993. As a result, we are producing two new TV commercials (story boards attached). You were shown one, "Bicycle", at our last meeting. The second, "We Could", features Gold MasterCard. Both have done very well in pretesting and are in tune with your cardholders' desire to add a little enjoyment to their lives as the economy slowly starts to improve.

We have had a lot of discussion about the claim in the "Sisters" Gold MasterCard commercial, "no card is more accepted at home and abroad, not American Express, not even Visa". The fact is that our brand, MasterCard, is perceived to have less acceptance than Visa, who have overtaken American Express as the most accepted card. The claim in the "Sisters" commercial does the best job of any claim we've tested in restoring perception to what it actually is--unsurpassed. I know the research that we presented to you in Washington didn't make the case, but I really do not believe that this claim damages Visa. Nevertheless, we have changed the acceptance claim in these two commercials to "no card is more accepted in more places at home and abroad than MasterCard". We will also change the "Sisters" commercial. We are doing this because we fully support your desire to build two strong bankcard brands. As we go through the reviews with our agency candidates, we will challenge them to develop campaigns that communicate our brand's unsurpassed acceptance.

I sincerely appreciate all of your thoughtful discussion on this subject. I hope you will agree that these are sound decisions and give MasterCard your strong support.

PSPD/ils

Attachment

HIGHLY CONFIDENTIAL SUBJECT TO PROTECTIVE ORDER

> GOVERNMENT DEPOSITION EXHIBIT 1346

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P-0223

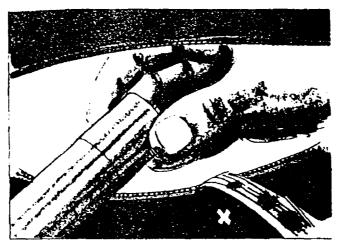
LINTAS: NEW YORK

MasterCard TV:30 R&O

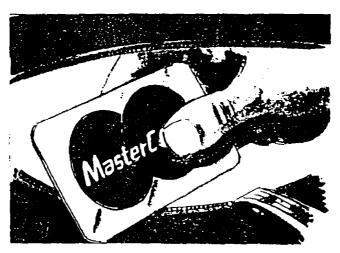
"Bicycle"



Dan: WEEKEND!



Jake: NO TIES... NO BRIEFCASE...



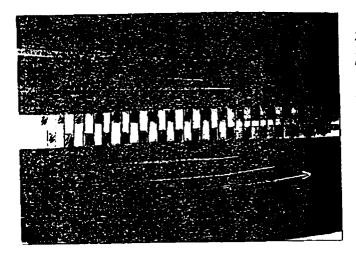
JUST PLASTIC...



LINTAS: NEW YORK

MasterCard

TV:30 R&O "Bicycle"



Announcer: IT BOILS DOWN TO THIS:

SFX: Zipper zipping.



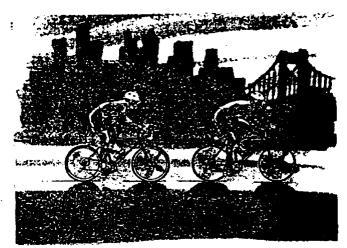


Dan: JUST IN CASE.

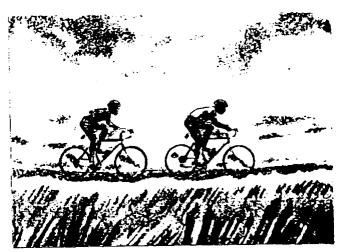
LINTAS: NEW YORK One Dag Hammarskiold Plaza New York N Y 10017 + 12121 605-8000

HIGHLY CONFIDENTIAL SUBJECT TO PROTECTIVE ORDER

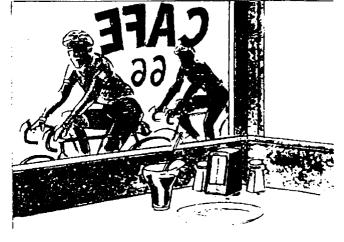
MasterCard TV:30 R&O "Bicycle"



Announcer: NO CARD YOU CAN CARRY



Jake: FOOD.



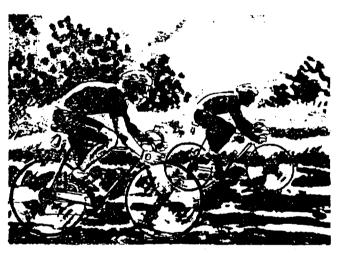
LINTAS: NEW YORK

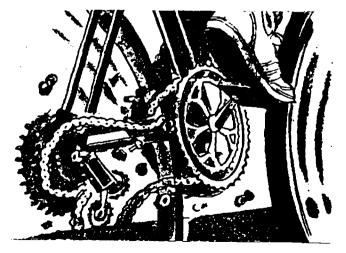
One Dag Hammarskipid Plaza New York N Y 10017 + (212) 605-8000

MasterCard TV:30 R&O "Bicycle"



Announcer:
IS ACCEPTED IN MORE
PLACES AT HOME AND
ABROAD THAN
MASTERCARD.

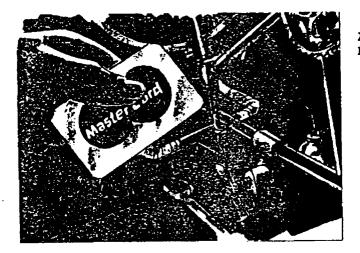




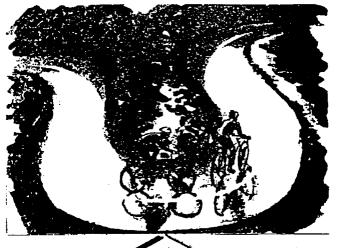
Dan (disgusted): OH NO.

HIGHLY CONFIDENTIAL SUBJECT TO PROTECTIVE ORDER

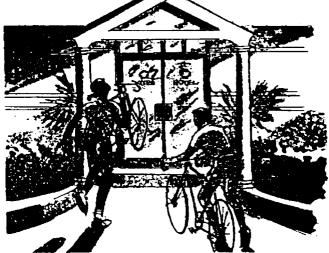
MasterCard TV:30 R&O "Bicycle"



Announcer: MASTERCARD.



Announcer: IT'S THE ONLY CARD YOU NEED.



Dan (triumphantly): YES.

HIGHLY CONFIDENTIAL SUBJECT TO PROTECTIVE ORDER

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MasterCard TV:30 R&O "Bicycle"

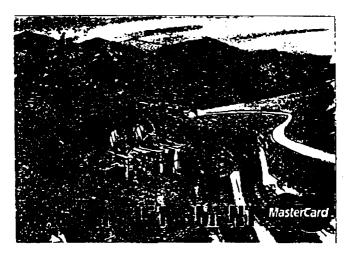


Jake (exhausted but happy): ROOMs.



Jake VO (with relish): NOT A BAD DAY'S WORK.

Announcer: MASTERCARD MASTER THE MOMENT.



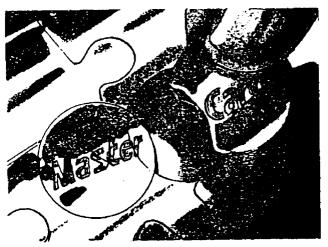
LINTAS: NEW YORK

One Dag Hammarsking Plaza New York N Y 10017 - (212) 605-8000

Gold MasterCard "We Could"



Husband: Finally. A chance to get away.



ANNCR: Moments like this call for Gold MasterCard.



Wife: We could...find a romantic hotel.



One Dag Hammarskipid Plaza, New York, N.Y. 10017 • (212) 605-800

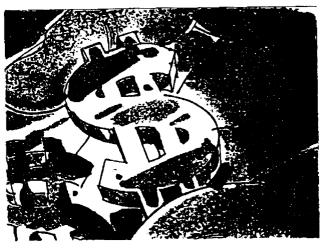
Gold MasterCard
"We Could" (Three Day
Weekend)



Husband: Yeah, in Paris.



SFX: Paris scenes.



ANNCR: It has the added credit you've earned.



Gold MasterCard "We Could" (Three Day Weekend)



Wife: We could sneak off to the beach for a few days.



Husband: Mmm, Maui.



SFX: Waves, surf, etc.



HIGHLY CONFIDENTIAL SUBJECT TO PROTECTIVE ORDER

One Dan Hammarshipid Plaza New York N Y 10017 - (212) 605-8000

Gold MasterCard
"We Could" (Three Day
Weekend)



ANNCR: And no card is accepted in more places at home and abroad than MasterCard.



Wife: Or we could do something we'll all remember.



(Husband gives her a pleased look.)

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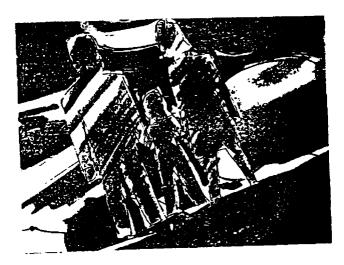
LINTAS: NEW YORK

One Dag Hammarsking Plaza, New York, N.Y. 10017 - (212) 605-8000

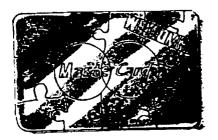
Gold MasterCard
"We Could" (Three Day
Weekend)



SFX: Desert valley sounds.



ANNCR: Gold MasterCard



ANNCR: The best gold card to master the moment.

HI 025709

MASTER THE MOMENT®

HIGHLY CONFIDENTIAL SUBJECT TO PROTECTIVE ORDER

One Dag Hammarskiold Plaza New York N Y 10017 + (212) 505-8000

Gold MasterCard
"We Could" (Three Day
Weekend)



(Long shot of family looking over Monument Valley)